



US Army Corps of Engineers
New York District

Building Strong

August Edition 2011

U.S. Army Corps of Engineers, New York District



**New York District team
responds to Missouri tornado**

The New York District Times

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New York District



**U.S. Army Corps
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On the Cover...

Irving Elementary School, ruins pictured, is one of the eight schools New York District's Planning and Response Team is building temporary facilities for.

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Submissions: The Public Affairs Office welcomes comments and opinions about the information published in the New York District Times. News, tips, ideas, suggestions and articles may be sent to: kenneth.wells@usace.army.mil

Colonel's Corner

Securing the Future

As I keep an eye on our teammates and the amazing work they're doing in Joplin, Mo., as part of the tornado recovery efforts, I can't help but be reminded of how strong a team we have here in the District. Like any strong, successful team, New York District's success is based on three main traits: competence, confidence, and a foundation of discipline.

We've got those three characteristics in spades. We've got the competence, which is proved time and time again through delivering quality projects. Our confidence is continually reinforced as tougher and tougher challenges keep coming our way and we keep succeeding, like BRAC, the President's American Recovery and Reinvestment Act, and answering the call overseas in Iraq and Afghanistan. At the foundation of those wins are solid disciplined, people, thoughts and actions.



Col. John R. Boulé II
Commander

These are all victories for the team in the present, but it's essential to keep the future in mind, and my primary focus moving forward is ensuring New York District stays strong down the road – securing our future. How do we do that? How do we make sure that we overcome challenges like the very real potential for lowered Civil Works funding, the end of BRAC, and decreased military construction spending by the Army and Air Force? How do we remain relevant, ready, reliable and responsive to the communities we serve? I don't claim to have all the answers, but I know of some ways we can keep our team strong in the near-term that could turn into long-term solutions.

First and foremost, we must continue to deliver quality projects and quality solutions and collaborate closely with our agency vertical team and local shareholders to create more opportunities. That's why the Jamaica Bay Multi-Project Initiative is so important. It's a complex combination of numerous missions, projects, contracts and legal authorities to save money and deliver multiple projects simultaneously. Its goal is to take sand from maintenance dredging and the deepening of the New York and New Jersey Harbor, and beneficially use it to cap the contaminated dredge facility in Newark Bay, reduce coastal storm risk to the Beltway in Brooklyn, in the Plumb Beach vicinity, and restore habitat and wetlands in Jamaica Bay. This creative, complex undertaking may likely be how we deliver many Civil Works projects in the coming years.

As for Military Construction, with budget cuts looming and the end of the bump created by BRAC work, we will still need to consistently perform to our full potential and deliver for our customer installations. One area we will need to increase focus on is the Sustainment, Restoration, and Modernization (SRM) programs on military installations. SRM generally involves smaller projects than traditional military construction, but its importance will increase as resources are further constrained. We also need to capitalize on innovative ideas and emerging trends such as Sustainable Engineering and Building Information Modeling (BIM)—becoming recognized leaders in USACE in these areas.

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District team helps in MO after tornado

By Chris Gardner, public affairs

When a massive EF-5 tornado struck the city of Joplin, Mo., in May, it left more than 150 people dead and more than 1,000 injured, leaving countless damaged and destroyed homes and structures in its wake. Wherever the approximately one-mile-wide tornado touched down, it left indescribable, total destruction.

Among the devastation, two of the city's fire stations were so damaged they had to be razed and several schools were left in ruins.

The U.S. Army Corps of Engineers, including a specially trained team from its New York District, was called in, as part of the National Response Framework led by FEMA, to assist with response and recovery efforts in Joplin. Kansas City District led the Corps' overall efforts in Joplin, where the Corps' primary response and recovery missions included debris removal, construction of temporary housing communities and the construction of temporary critical public facilities.

New York District's Temporary Housing Planning and Response Team, which normally manages temporary residential housing missions, was called upon to manage the design and construction of critical public facilities. The New York District team has deployed several times in the past, usually after hurricanes and tornadoes. The last time the team was deployed for a mission of this scale was in 2008 after Hurricane Ike struck the Gulf Coast of Texas when the team managed the construction of more than 3,500 temporary housing units and three separate temporary housing communities.

However, for Joplin the PRT became a Critical Public Facilities PRT and took on what is not a very common mission for the Corps and was a first for New York District – the construction of temporary modular facilities to replace those that have been destroyed or severely damaged while they are either replaced or repaired. In the case of Joplin, the team was tasked with building temporary facilities for two temporary fire stations and eight schools.

"We're typically do housing and this is something



This fire station was one of two temporary fire stations built in Joplin, Mo., after a massive tornado struck the city on May 22. New York District's Planning and Response Team is managing the construction of temporary critical public facilities there, including schools and fire stations. (Photo by Chris Gardner, public affairs)

different with critical public facilities, like your fire houses and your schools," said Russ Smith, a CPF team member deployed to Joplin from New York District's Readiness Office. "It's a chance to learn some new skills and prove we can do more than just temp housing."

The city quickly razed the two damaged fire stations and the new temporary modular facilities were constructed adjacent to the original sites. Each of the temporary fire stations constructed consisted of a large garage for the fire trucks, tornado shelters and a main modular facility with office space, restrooms and showers, living space with a kitchen and an area for firefighters to sleep in.

"The firemen are in there and they're very happy," said Lucia Gamba, a civil engineer from New York District deployed to Joplin with the CPF team. "Before, they were in a little trailer where the air conditioning worked sometimes and they had an outhouse so they're ecstatic now."

Delivering Schools

Work continues on the construction of temporary facilities for eight area schools that were destroyed or severely damaged by the tornado, serving students



from toddler age through high school. The goal is to have the new temporary facilities ready for the first day of classes on August 17.

“The mission is extremely important,” said Encer Shaffer, civil engineer from New York District deployed to Joplin with the CPF team. “You’ve got thousands of students here, many of whose lives have been turned upside down. Many of these kids have lost their homes. I know the school district’s mission is to try to restore some normalcy to these young children’s lives, get them back in school and continue their education.”

The CPF team is working closely with school officials to make sure that not only are the school facilities completed by the August 17 deadline, but that once complete they will meet the needs of Joplin’s students and faculty.

Nila Vance, principal of Emerson Elementary School in Joplin, said she found working with the Corps of Engineers easy while meeting with CPF team members to discuss potential layouts for modular facilities at the new temporary site for her school.

Vance and other school officials worked with CPF team members and helped provide insight into the reality of day to day operations at the schools, like



Encer Shaffer (r), of New York District’s Planning and Response Team, Nila Vance (c), Joplin, Mo., area principal, and a contractor (l) discuss potential layout plans for the modular structures that will make up Vance’s school’s temporary facilities. Work on the temporary school facilities required a great deal of coordination with local school officials. (Photo by Chris Gardner, public affairs)



Irving Elementary School was severely damaged by a massive tornado that struck Joplin, Mo., May 22. A team from New York District is managing the construction of temporary public facilities, including for eight schools, there as part of the overall federal response to the tornado. (Photo by Chris Gardner, public affairs)

what design features were needed in modular facilities, student schedules and movement, and overall the needs of her students and staff.

To meet the August goal, the local school district will be shifting students around and in many cases utilizing existing school buildings, some vacant and some not, that weren’t damaged. In these cases, the temporary modular facilities will be constructed within the property footprints of the school sites that were not damaged, effectively increasing the capacity of existing schools while efficiently using their existing capacities like kitchens for cafeterias and basic utilities where feasible.

For example, students from the severely damaged Irving Elementary School will attend classes using an existing smaller vacant school building in a different part of town with temporary modular facilities and tornado shelters being constructed adjacent to it.

Tornado shelters for students and staff are being incorporated into all temporary school sites being constructed by the CPF team, with larger schools needing dozens of tornado shelters installed at their sites.

Not all of the temporary school facilities will be incorporating existing school buildings. For example, the high school, which serves more than 2,000 students and will be split into two sites by grades, will be combining extra space in an area shopping mall with modular facilities from the CPF team.





Robert Hanna and Jeff Ice of New York District's Planning and Response Team check out a recently installed tornado shelter at a temporary fire station. All temporary sites included tornado shelters. (Photo by Chris Gardner, public affairs).

Between the eight schools, ranging from an early childhood center to a large high school, the CPF team had to research and design a wide variety of unique types of modular facilities needed, ranging from several types of science laboratories, a band room, an orchestra room, a horticultural classroom, school kitchens, a greenhouse, and gyms including locker rooms and one with a weight room.

"Predominantly most of the classrooms are desks and the teacher can do what they want to do inside the classrooms," Shaffer said. "But when it comes to something like a science lab or a chemistry lab – and we even have an industrial lab – the layout inside these classrooms is different and there are certain items that are required that we need to install in order for these to be useful for the school and students."

The CPF team was also tasked with including athletics fields needed for the high school for sports like soccer, football, baseball and softball.

"The existing locations were completely destroyed or perhaps inundated with contaminants from tornado debris," Shaffer said. "These are the facilities the school had been using for their sporting events when they played other teams"

Executing the Mission

Even though the temporary facilities are being constructed in an emergency situation, the CPF team still has to adhere to fair and legal contracting practices,

ensure that the work does not potentially cause serious detriment to the environment as well as ensure the contractors are held to standards and codes and that the temporary facilities are constructed properly and delivered on time. That includes conducting site assessments and ensuring NEPA (National Environmental Policy Act) compliance and then for the contract awards issuing requests for proposals, accepting and assessing bids, putting bids through a technical reviews to ensure bidders are capable of executing the contracts and ultimately awarding contracts for the delivery and construction of the temporary facilities.

Danny Lee, a civil engineer from New York District deployed to Joplin with the CPF team, said working with reachback support, especially in contracting, from New York District personnel, as well as Seattle District and Kansas City District, the team was able to move very quickly.

"We were able to award nine contracts totaling more than \$15 million dollars in less than a three week period," Lee said, which he noted would likely take months rather than weeks in a normal setting. "The mission here is much more fast-paced and we're delivering these projects on time and under budget so far. This has really been quite a success story for the Corps and for New York District."

While the two temporary fire stations are complete, construction at the school sites continues and team members are optimistic about meeting the August deadline to allow for school to start on time and to help create some normalcy in the lives of the students that were impacted so severely by the massive tornado.

Despite the long hours and hard work on the mission, team members said they were proud to be able to be a part of the mission.

"In my opinion you can't get much more rewarding than this," Shaffer said. "You're looking at kids' lives, if you're like me and love kids, I've got three of my own, think how it would be for them if their school was turned upside, if their house was lost and just knowing that we're going to have an impact on the lives of potentially thousands of kids, and take it a step further with the teachers, the parents and how many people you're affecting – that's a tremendous impact and to be part of that helps make you feel good."

District Team Takes on Critical Public Facilities Mission in Joplin

A school and a home with tornado damage in Joplin



Ensuring quality work on temporary fire houses and schools



Nick Holmes checks electrical work at a temporary fire station construction site



Danny Lee and Lucia Gamba check work at a temporary school construction site



Walter Grauling looks over a recently constructed fire engine garage



Kevin Bruce looks over potential site plans while working on NEPA compliance

Interested in Joining the District's Planning and Response Team?

Personnel interested in learning more about the District's Planning and Response Team and deploying to support domestic emergency response missions should contact the Readiness Office at ext: 8500 or CENAN-EOC@usace.army.mil.



Around the District



(top) Dan Petrie, Operation Division, explains the Corps' drift collection mission aboard DCV Hayward. (bottom) Biologist Diana Kohtio, Planning Division, shows marine life to a child at City of Water Day. (Top photo by Mary Stavi-na, bottom by Hector Mosley, public affairs)

City of Water Day

New York District personnel participated in City of Water Day activities on Governors Island once again this year, offering tours of DCV Hayward, as well as showing the public the wide variety of marine life living in the harbor through touch tanks.

The Corps set up at the event's main site on Governors Island, which drew more than 15,000 visitors.

This year, District personnel were able to design and build an innovative cooling system in the lab at Caven Point to help keep the water for the marine life cool, keeping the critters safer.

The system was made using inexpensive common items like small plastic tubing, duct tape, a styrofoam cooler, ice and a small electric pump to circulate the cold water.

"On a 90 degree plus temperature day, this system kept the water temperature in the tanks in the mid 60's for most of the day," said Tom Wyche, Operations Division, a volunteer that worked the event.

Preparing future USACE commanders

New York District Commander Col. John R. Boulé coordinated the recent Pre-Command Course held in July in Washington D.C. to help prepare incoming District and Division commanders from across the U.S. Army Corps of Engineers.

The course is meant to provide incoming Corps leaders with an introduction to the unique missions and business processes in the Corps. Participants received guidance on resource management, emergency management, military construction, civil works planning and contracting.

In all, 12 District commanders and three Division commanders attended the six day course. In October, the students from the Pre-Command Course will re-convene to build on the introductions in the course.



Incoming District and Division commanders from throughout the Corps at a Pre-Command Course in Washington D.C. designed to help prepare them for commanding in the U.S. Army Corps of Engineers, with its unique missions and challenges. (Courtesy Photo).



Around the District



Jeff Ice and Mike Oseback discuss fire safety with a Great Lakes Dredge & Dock contractor during East River dredging operation in May. (Photo by Chris Gardner, public affairs)

East River Dredging

New York District completed maintenance dredging on the South Brother Island Channel in June, removing approximately 223,950 cubic yards of material in order to keep the channel safe for navigation. G.L. 54, a Great Lakes Dredge and Dock dredge, carried out the dredging as part of a \$2.65 million contract.

The East River Channel is a deep draft commercial channel and sees 26 million tons of through traffic annually with more than 60,000 vessel trips. The South Brother Island Channel goes from Queens to the Bronx between Rikers Island and South Brother Island. It is about 1.3 miles long, has a project depth of 35 feet and is 400 feet wide, widening at its northern end where it meets the main East River channel and widening at a turning basin at the southern end of the channel.

Material dredged from the channel was beneficially reused, being placed upstate at the Historic Area Remediation Site.

Dredging was last completed in the channel 2007, with approximately 140,000 cubic yards of material dredged.

Recruiting in Chinatown

The Marine Corps Recruiting Station, New York, recently celebrated a historic grand opening in Chinatown, located on the lower east side of Manhattan. The grand opening, held in early July, was a momentous occasion with several prominent members of the Chinese community in attendance. In addition to the ribbon cutting, festivities celebrated the traditions of the Chinese culture with dance and music. New York City's Chinatown is home to the largest Asian population in the western hemisphere.

The Army Corps of Engineers, New York District, worked with the Marine Corps to find suitable space for a station to help effectively recruit individuals within the Asian population who have an interest in serving the Nation. New York District is responsible for managing more than 400 recruiting stations. Sutalia Townsend, the designated real estate specialist for all recruiting stations in Manhattan, worked closely with the Chinese community to establish the station. "This was a tough project to finish but I'm really happy to see it turn out so well."



New York District's Real Estate Division opened the first armed forces recruiting station in lower Manhattan's Chinatown in July. (Photo by Dan Desmet, public affairs)



Digitizing the District's regulatory past

By Chris Gardner, public affairs

What do the original construction of the Lincoln Tunnel or the original Twin Towers and a relatively benign marina expansion on Long Island all have in common?

They all required U.S. Army Corps of Engineers permits before they were constructed and their files are all part of the thousands of physical regulatory files dating back more than a century the New York District of the Corps of Engineers is digitizing.

Ravi Ajodah, acting deputy chief of New York District's Regulatory Branch during the digitization effort, said the goal is to scan and digitize all of the District's regulatory files from before 2003 by the end of the summer and to have all the digital files labeled with the appropriate metadata and entered into the District's new regulatory electronic document management (EDM) database by the end of the year.

"This project will ultimately change how we manage our files in the future while improving our ability to retrieve historic information," Ajodah said. "The goal is to keep a maximum of ten years of paper files, so the digitization effort will be incorporated into a normal business practice of the Regulatory Branch where older files are scanned as we move forward."

The Corps of Engineers has permitting authority over any work that may impact safe navigation of America's shipping lanes and ports, as well as permitting authority

over the placement of dredge fill in America's waters or really most any project that could impact wetlands in the country. The more than 100 years of files related to those permitting decisions, an estimated more than 35,000, are primarily stored in hundreds of boxes housed in four places, two in upstate New York and two in the New York City area. Older permits handled by the District's Upstate Field Office were in extra storage space at the Troy Lock and Dam near Albany with more recent files being housed in the field office at the Watervliet Arsenal, also near Albany. More recent permit files handled by the regulatory staff at the District's headquarters in Manhattan are generally in the District's headquarters at 26 Federal Plaza, while older files are stored in the warehouse at the Caven Point Marine Terminal in Jersey City, N.J.

When an inquiry or Freedom of Information Act document request comes in, these storage areas, with the locations housing older files having thousands of files, have to be visited and searched for the appropriate information. They also need to be combed if they're needed for reference and/or future permit actions.

With the digitization initiative, the regulatory staff will be able to use the database to do in minutes what may take days, weeks or longer now.

A Large, Meticulous Undertaking

Personnel in the Regulatory Branch are sifting through the tens of thousands of regulatory files by hand, culling extraneous documents and preparing necessary ones for the

digitization process.

In culling, the team is removing random files that are not related to actual permitting decisions, as well as any unnecessary files that may contain inappropriate personal information that may violate present privacy violations. Also, since many of the boxes of files have been in storage for several decades, boxes with files that appear to have serious mold spores or other safety issues are also set aside during this phase to be dealt with later.

During preparation, all of the documents that will be scanned that are related to a single permit file are grouped together and given a cover sheet that contains the permit files pertinent information that will be associated with the files in the database. This info includes the applicant



Kat Fry and Craig Spitz, Regulatory Branch, go through old permit files as part of the digitization effort. Health and safety are important when dealing with files dating back several decades. (Photo by Chris Gardner, public affairs).



name, application number, permit number, waterway permit relates to, permit issued date, the box number of the permit and information regarding who prepared the permit for digitization and when. These fields are how the files can be searched for and arranged in the EDM.

The process is a tedious one, involving documents in various conditions that could date back to the 1800s, with some possibly having mold and decades old dust. For personal health and safety (as well as the safety of the documents), the documents are handled in a room with air filters and personnel wear gloves and masks.

Once the extraneous documents are culled and the ones to be kept are organized and attached to their new cover sheets, they are sent to a Defense Logistics Agency site in Norfolk, Va., to be added to the growing EDM database.

Permits As History

Team members noted that while going through the thousands of permits can be monotonous work, the nature of the permits can make it interesting as well.

"It's interesting to see the evolution of the permit files as they mirror the evolution of our regulations over the past 115 years, from being strictly navigation-related to now relating to environmental and water resource management," Ajodah said. "After the Clean Water Act (1972) you see a big change in looking at impacts to water resources and wetlands."

Kannika Kane, Regulatory Branch, is part of the team going through the files and she said she was impressed at how the files re-

flected the public's desire to protect their environment and its evolution over time.

"It's interesting to note how the public is really interested in caring about their environment as far as just not allowing the government to just take over and issue permits to change and build in their area as it pertains to adding some type of structure in the water," Kane said. "There are quite a few interesting protests and comments."

The files also paint a picture of the development of modern-day New York City, and the Corps of Engineers relationship to that development.

"It's pretty neat to come across these pretty influential projects and getting to see the process it took to establish them," said Kat Fry, Regulatory Branch, while looking over "Mid-Hudson Tunnel" permit files... most people know the tunnel nowadays as the Lincoln Tunnel.

The Lincoln Tunnel required, as all tunnels built near shipping lanes still require, Department of Army permits to keep federal channels free from obstructions and safe for navigation.

The culling through physical files is slated to be done by the end of the summer, with the EDM expected to be completed and populated with all of the District's permit files by the end of the year.

While the file will be a valuable research tool and will help New York District regulators working with past files be more efficient, the tool will not be publicly accessible, at least not at first.

A variety of considerations have

to be made when determining what portion of any individual permitting file can be made available to the public at large, let alone thousands at once, and operational security still must be respected, Ajodah said.

Permits New York District has dealt with over the years include, as noted earlier, most every major infrastructure project in New York City dealing with the water and the New York Harbor and could have sensitive information like schematics and other sensitive details. There is also the potential for permit files containing information with various levels of classification. Also, permit files may contain personal information that could be protected from a massive public posting by the Privacy Act.

"We have to make sure all appropriate regulations and statutes are followed with any massive online posting," Ajodah said. Though he did note that, with proper precautions, a publicly searchable database may be something looked into in the future.

The public is still able to request permit files through the Freedom of Information Act, and once the EDM is complete Corps personnel managing those requests will be able to use the EDM for quicker service.

The undertaking is new ground for the District and Ajodah said the team is taking note of lessons learned and ways to improve the process as they come across new challenges. He also noted that other Districts throughout the Corps are watching the team's progress closely as they consider similar undertakings.



District Employees participate in Diversity Day Celebration

By Hector Mosley, public affairs

The celebration of human qualities different from our own was the theme of this year's Diversity Day. Personnel from the Army Corps of Engineers, New York District, recently participated in a celebration of cultural ethnicity by contributing food and listening to speakers on the topic of diversity.

"This day is about celebrating our differences and what we bring together organizationally to focus on our mission and taking care of our people," said Col. John R. Boulé commander, New York District. Boulé contributed homemade beer to the celebration. "It's an American ale that's made up of different types of hops and barley that melts together, which I think is symbolic of our ability to come together as an organization that is striving for a better and successful future."

Erin A. McAvoy, naval commander, New York Military Entrance Processing Station, shared her thoughts on what diversity meant to her. "We often think of diversity as race, but diversity is much more than that. It encompasses many areas of gender, geography, religion, education, experience, strategy, thought, and talent. It's the recognition of that which makes us different from each other."

McAvoy ended her speech with a poem by Alfred Lord Tennyson, *The Charge of the Light Brigade*, which she tied to the importance of having a diversity of strategy.

After the speeches, district personnel joined together in sampling the different kinds of foods and discussing what Diversity Day meant to them. Estelle Capowski, chief, equal employment opportunity office, who helped organize the event, brought in Kielbasa and Sauerkraut. This particular dish represented the Polish and Italian cultural background. "We have so many diverse backgrounds with many different kinds of food. This is truly a fun day."



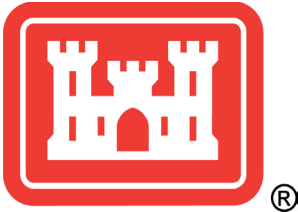
Teammates serve various homemade cultural dishes at New York District's Diversity Day event, which was a celebration of the many varied backgrounds of the District's workforce. (Photo by Hector Mosley, public affairs).

Jacqueline Garcia, operations division, made fresh empanadas a Spanish appetizer, which is made of ground seasoned turkey wrapped in dough and deep fried. "Diversity Day is a time where we share our cultural preferences amongst each other. I enjoy this time we spend together with our co-workers to learn more about one another."

Cindy Williams, operations division, shared a Trinidadian native dessert called coconut drops made of butter, sugar, eggs, vanilla, flour, cinnamon, raisins, and coconuts. "This is a day when we embrace one another's culture by coming together and sharing our different ethnicities."

Diversity Day concluded with yoga lessons from instructor Lily Lewis. She explained how yoga relates to different cultures. "Yoga is not just about more than just postures. It's really about consciousness and being in tune with your body. Many cultures practice this in their own ways and events like these are a good format for learning about these techniques from one another."





Employee Recognition Town Hall Awards

Commander's Leadership Award

Douglas F. Leite (PP)

Commander's Leadership Award

Sean M. Wachutka (PP)

Commander's Employee of the Year Award

Paul Franco (CO)

Commander's Community Service Award

George Casey (OP)

Commander's Service to the Army Award

John R. Connell (OP)

**Commander's Professional of the
Year Award**

Kevin J. Merenda (CO)

Commander's Engineer of the Year Award

Stanley Michalowski (OP)

Commander's Supervisor of the Year Award

Stacey Jensen (OP)

**Commander's Team Leader of the
Year Award**

Sheila Rice-McDonnell (EN)

**Commander's Field Representative of the
Year Award**

Kenneth Durr (CO)

**Commander's Outstanding
Contribution Award**

Peter Kuglstatter (OP)

**Commander's Outstanding
Contribution Award**

Bhavesh C. Shah (IM)

**Commander's Wage Grade Employee of the
Year Award**

Timothy Lafontaine (OP)

**Commander's Administrator
of the Year Award**

Cheryl L. Mesa (CO)

Commander's Health and Safety Award

Jeffrey P. Ice (OP)

Commander's Equal Opportunity Award

Gerlyn Perlas (OP)

Commander's Secretary of the Year Award

Francine Reyes (OP)

**Commander's Outstanding
Scientific Achievement Award:**

Survey Section Graphic Production Team

John L. Mraz (OP), David Clarke (OP),
Johnny A. Enke (OP), Miguel H. Surage (OP)

**Commander's Outstanding
Government Improvement Award:**

**Regulatory Branch Permits
Digitization Team**

**Commander's Teamwork of the Year Awards:
Port Jersey Channel Deepening Project**

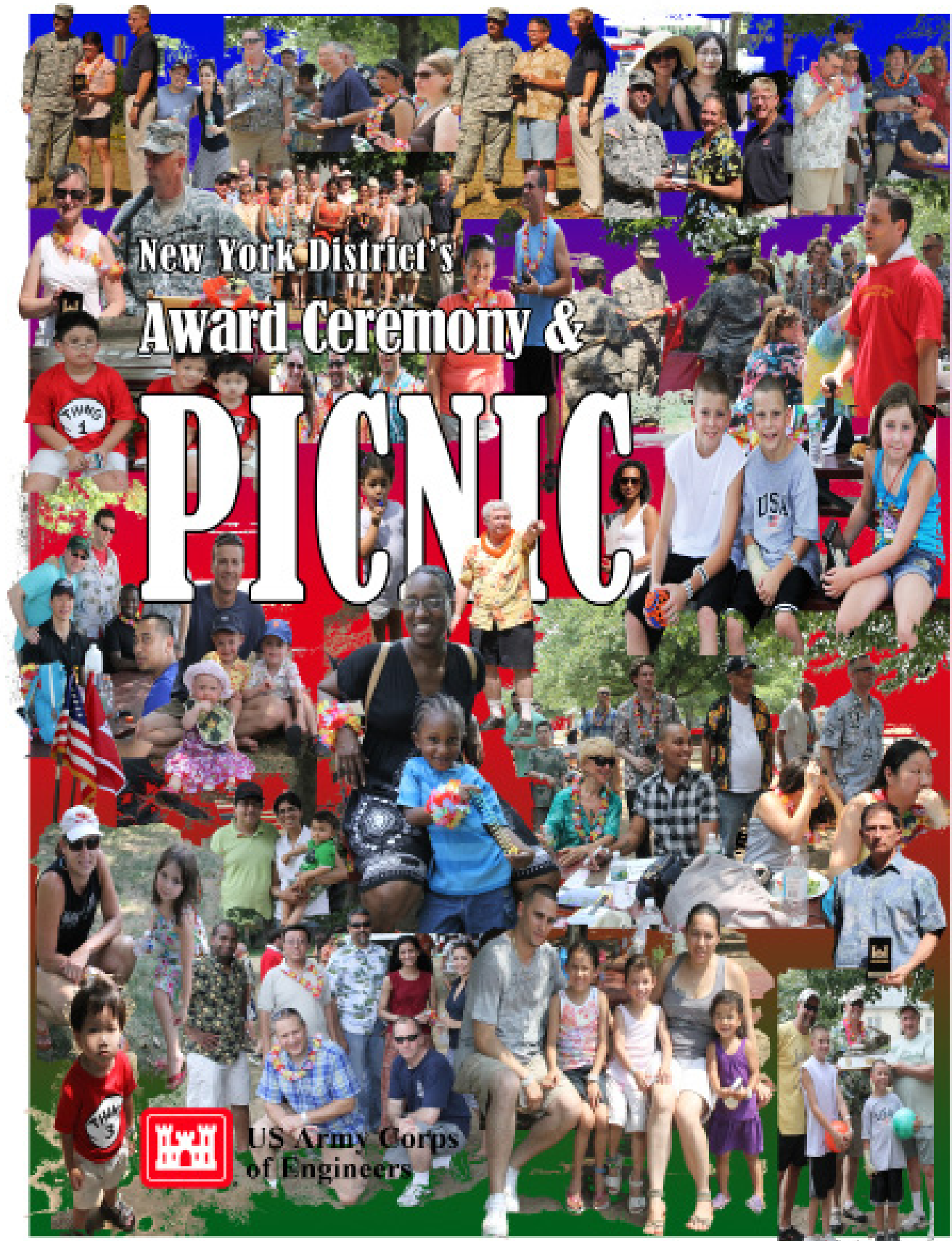
Bryce W. Wisemiller (PP), Frank Cashman (CT),
Ivan V. Damaso (CT), Matthew W. Emigholz (EN),
Gerald Giacchetti (CO), Scott M. Helmer (CT),
Brian A. Orzel (OP), Loretta E. Parris (CT),
Jamal A. Sulayman (EN), Shaukat M. Syed (CT),
Steven R. Weinberg (EN)

Green Brook Flood Risk Reduction Project

Silvia J. Belinaux (EN), Nancy J. Brighton (PL), Xiaoming (Michael) Chen (EN), Gennaro (John) Cimmino (EN), Mary E. Daly (RE), Nicholas P. Emanuel (CT), Pedro L. Febles (CO), David T. Gentile (PP), Peter D. Gohel (EN), Paul S. Jalowski (CO), Erik R. Jarger (CO), Ken W. Johnson (CO), Paul F. Kara (CO), Young S. Kim (CO), Peter M. Koch (EN), Matthew Lubiak (CT), Elena Manno (EN), Roy C. Messaros (EN), Lynn Rakos (PL), Sheila Rice-McDonnell (EN), Kimberly A. Rightler (PL), Nuree A. Sarkar (EN), Thomas E. Sessa (EN), Jamal A. Sulayman (EN), Robin Tulsiram (PP), Frank Verga (PP)

Awards were announced at the Employee Recognition Town Hall Picnic on July 22 at Miller Field in Staten Island





continued from page 3

As I stated earlier there will be significant challenges for our Civil Works program. But challenges also represent opportunities for creative solutions. The harbor deepening project is coming to an end soon so effort needs to be expended to secure Operation and Maintenance funding to maintain the 38 miles of new channels. We also need to make sure we're in lockstep with our local partners on studies like Mamaroneck-Sheldrake, Passaic River Mainstem, HRE Comprehensive Restoration Plan and FIMP moving these to the construction phase.

Completing these studies and converting them into authorized projects should be a primary goal going forward. Another opportunity for growth involves working with our partners in New York City, New York State and New Jersey concerning their strategic water resource plans such as the NYC Comprehensive Waterfront Plan or Vision 2020. Integrating what we're doing as a district into these types of strategic plans will go a long way toward keeping the district on solid footing.

I trust New York District's resourcefulness, creativity and drive and have every confidence that our team can continue building strong for years to come. To secure our future we must work together, as a team, while collaborating with our partners to make the military and regional water resources visions come alive. Disciplined nose-to-the-grindstone work from a competent, confident team will make it happen!

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